



## SENATE

### Approved Minutes: Wednesday 7<sup>th</sup> September

Present: Principal

Professor S MacGregor, Professor T Bedford, Professor T Tuttle, K Doong (Strath Union), A Morrow (Strath Union), J Kardasz (Strath Union), A Lamont (Strath Union), R Welch (Strath Union), L McDermott (Strath Union), Professor S Kuhr, Dr S Walker, Professor M Revie, M Gorrie, Dr M Cunningham, Dr L Caspani, Dr L Gibson, L Brownlow, Dr L Pritchard, Dr K Pyper, Dr K Savage, J McQuarrie, Professor J MacBryde, Professor J Sefcik, Professor G McConnell, Dr F Scott, Dr E Henderson, E McKee, Professor E Shaw, Professor D Brodie, Dr D Roxburgh, Professor D Murphy, Professor D Hillier, Professor S McArthur, Professor I Rivers, Dr C Gonzalez-Longo, C Carroll, C Cannon, Dr A Ates, Dr A Toumpis, Professor A McGann, A Mendes, Professor A Maier, A Paddison, Dr A Huang, Dr A Colson, Professor J Byrne, R McHugh, Dr S Oterkus, D Finn, Dr I Moore.

Attending: S Wallace, S Currie, B Green, Dr S Fancey, Dr S Brough, Professor P Connolly, Professor M Grealy, L McKean, Dr L Bonnar, C Milligan, Dr J Race, G Docherty, Professor S Howick, Professor D Willison, Dr C Mahn, B Lawton, Professor A Galloway.

Apologies: Dr Z Rattray, Professor Y Perrie, Professor W Kerr, W Rennison, Professor T Hafford-Letchfield, Dr S Ingram, S Day, Dr S Murdy, Professor R Maguire, R Collins, Dr N Rattray, Dr M Harker, Dr M Neal, H Gould, Dr L Williams, G Watt, Dr K Johnston, Professor J Mackenzie, J Carey, Professor G Acheson, Dr G MacIntyre, Professor F Brennan, Dr E Simmons, Professor D Graham, Dr D Robertson, Professor C McDiarmid, Dr C White, C Robb, B Green, Professor B Wynne, Professor B Wagner, Professor B Fawcett, Professor A Incecik, Professor A Gachagan, Professor A Lowit, Dr C Verdier, Dr O Ganilova.

### OPEN BUSINESS

#### **12666. Welcome**

The Principal welcomed all members to the first meeting of Senate of the academic year. The Principal in particular extended a warm welcome to the new Student Executive, and to the 17 new members of Senate.

#### **12667. Minutes of the meeting of 1<sup>st</sup> June 2022 (Paper S22-23-01)**

The minutes of the meeting of 1<sup>st</sup> June 2022 were approved as an accurate record.

## **12668. Matters Arising**

No matters arising were raised.

## **12669. Report from Senate Business Committee (Paper S22-23-02)**

The Vice Principal invited Senate to note the report of the Senate Business Committee which had met on 25<sup>th</sup> August 2022. The Committee had scrutinised the following:

1. The report from the Collaborative Provision Agreement Subgroup. Senate Business Committee noted that, since the last meeting of Senate on 1<sup>st</sup> June 2022 the CPA Subgroup had processed ten agreements, eight of which were renewals to existing agreements, there was one addendum to an existing agreement and a new University-wide Study Abroad agreement proposed by the Recruitment and International Office. It was also noted that the Principal signed a University-wide MoU with the Foreign, Commonwealth and Development Office for the creation of the Chevening/ Strathclyde Scholarships.
2. The report from the joint meeting of the Collaborative Provision Agreement Subgroup and a subgroup of Quality Assurance Committee which took place on 30<sup>th</sup> June 2022.
3. The Committee's Terms of Reference for AY 2022-23. These were reviewed and approved.
4. Senators were informed that the Student Discipline Procedures, approved at Senate on 1<sup>st</sup> June would be uploaded to the academic policies and procedures shortly and a message would be sent to all Head of Departments/ Schools informing them of this.
5. All Senators were thanked for responding to the Senate Effectiveness Review Survey for AY 2021-22. It was noted in relation to minute reference 12644 that a full report will be presented to the November meeting of Senate.
6. The Committee agreed the business agenda of Senate's meeting of 7<sup>th</sup> September 2022 and welcomed a presentation from the Deputy Associate Principal (Learning and Teaching) and the Vice Deans (Academic) on e-FIRST (education – Future Innovation and Reflection on Strathclyde Teaching). It was agreed the emphasis of this item would be on returning to campus in 2022/23. The Deputy Associate Principal (Learning and Teaching) was also asked to present on the NSS Results 2021-22 followed by a verbal report from each of the Deans on the performance of their respective Faculties in the survey. The Student President was asked to provide a verbal update to Senate on recent StrathUnion business. Senate would also receive a financial update from the Chief Financial Officer as well as a recruitment update from the Vice Principal.
7. All reports submitted for the Senate meeting had been reviewed and, subject to minor refinements, approved by the Senate Business Committee.
8. Requests for Senate's attention and approval were highlighted; with a recommendation that Senate give its formal approval to reports as noted below (Minute ref 12678-12688).
9. Senate homologated the following Convener's Actions approved by the Principal on behalf of Senate as outlined in Paper S22-23-03 since the last Senate meeting:

- i. Request from the HaSS Faculty for a temporary change to the mode of delivery for AY2022-23 only for two HaSS programmes, namely the PG Certificate in Mental Health Social Work and the MSc in Advanced Residential Child Care
- ii. Request from the Faculty of HaSS for a change in the mode of delivery to the BA Childhood Practice Degree from AY 2022-23
- iii. Request from the Faculty of Humanities and Social Sciences for temporary changes to the mode of delivery in modules within the BA English and BA English and Creative Writing, the MLitt in Interdisciplinary English Studies and some core module and an optional module in the MSc Applied Gender Studies
- iv. A request from the Recruitment and International Office that the MoU with the Foreign, Commonwealth and Development Office for the creation of the Chevening/ Strathclyde Scholarships be signed out of cycle

## **12670. Principal's Report and Update**

### **Awards**

It was noted that Strathclyde has been shortlisted for Outstanding Entrepreneurial University and Outstanding Library Team in the Times Higher Education Awards. The winners will be announced on 17<sup>th</sup> November.

### **Safe Return to Campus 2022/23**

The Undergraduate Open Day which took place on 6<sup>th</sup> September and the first on campus since 2019, was a resounding success with more than 3,000 future Strathclyders visiting. PGDE students started their studies in August and a series of inauguration events will be held to welcome new students w/c 12<sup>th</sup> September. There are more than 650 induction and transition activities planned across the University.

The University Secretary updated Senators on the measures being taken to address the accommodation issues and to mitigate the cost of living challenge for students and staff. Strath Union and colleagues across the University were thanked for the constructive way that they have engaged in these discussions.

### **Executive Team Strategic Session**

The University's Leadership Group has started development of mapping out Strathclyde's direction to 2030, following on from Vision 2025.

### **Socially Progressive Strathclyde**

As part of the University's commitment to ensuring every member of the University community feels safe, supported and secure, a range of initiatives will be launched over the next year including: Active Bystander training to be undertaken by the Leadership Group; and, the launch of a First Responders Network and a Dignity and Respect Adviser Network early in this new Academic Year. The network of new advisers will be supported by colleagues in Equality & Diversity and Human Resources, and they will be provided with appropriate training and support to deliver in this role effectively.

### **External Recognition of Our People**

A number of Strathclyde Professors have received recognition for their work from prestigious bodies in recent months, namely:

- Professor Marion Bennie, Professor of Pharmacy at Strathclyde, has been made a Fellow of the Royal College of Physicians of Edinburgh, Professor Iain Black has been awarded an Honorary

Fellowship of the Royal Scottish Geographical Society and Professor Phil Taylor appointed a Fellow of the Academy of Social Sciences.

- Professor Atilla Incecik has been awarded the Confederation of European Maritime Technology Societies award in recognition of his 'significant contribution to the advancement of knowledge in the field of ocean engineering'.
- Brian Green has been appointed as Scottish representative on the UK Standing Committee for Quality Assurance (UKSCQA).
- Mary Galbraith, programme director for Strathclyde Executive Education and Development (SEED), has been appointed as Independent Non-Executive Chair of the Scottish Women's Premier League.
- Professor Anne Marie Doherty launched the Professor Michael J. Baker Annual Doctoral Thesis Awards at the 2022 Academy of Marketing Annual Conference on July 5.

### **New Member of Staff**

The National Manufacturing Institute Scotland has appointed former UKRI Made Smarter Innovation Challenge Director, Chris Courtney, as its new Chief Executive Officer.

### **Research Wins**

Award made to Dr Tracy Morse in Civil and Environmental Engineering.

Project title: NIHR Global Health Research Group on Adolescent Health and Wellbeing.

NHS National Institute for Health Research NIHR, awarded on 02-Aug-22

Award made to Professor Xichun Luo in Design Manufacturing and Engineering Management.

Project title: A Multiscale Digital Twin-Driven Smart Manufacturing System for High Value-Added Products.

EPSRC (Engineering and Physical Sciences Research Council), awarded on 23-Jun-22

Award made to Professor Zoe Shipton in Civil and Environmental Engineering.

Project title: GigaWattHour Subsurface Thermal Energy storAge: Engineered structures and legacy Mine shafts: STEaM.

EPSRC (Engineering and Physical Sciences Research Council), awarded on 26-May-22

Award made to Professor Gavin Halbert in Strathclyde Institute Of Pharmacy And Biomedical Sciences.

Project title: Cancer Research UK Formulation Unit for the pharmaceutical and bio-pharmaceutical evaluation of new anti-cancer drugs C149/A28424.

Cancer Research UK CRUK, awarded on 22-Aug-22

Award made to Dr Marco Fossati in Mechanical and Aerospace Engineering.

Project title: Care & Equity - Logistics UAS Scotland Phase 3 (CAELUS 2) (Future Flight Challenge).

Innovate UK, awarded on 22-Aug-22

Award made to Dr Hannah Batchelor in Strathclyde Institute of Pharmacy and Biomedical Sciences.

Project title: GiBio Gastrointestinal bioreactor to evaluate ingestible medicines and inform formulation and manufacture (EPSRC Strategic equipment).

EPSRC (Engineering and Physical Sciences Research Council), awarded on 21-Jun-22

Award made to Professor Peilin Zhou in Naval Architecture Ocean and Marine Engineering. Project title: Safe and efficient storage of ammonia within ships (NH3CRAFT) HORIZON-IA. Innovate UK, awarded on 05-Aug-22

Award made to Professor Charles Norman MacLeod in Electronic and Electrical Engineering. Project title: Sensor-Driven Automated High-Integrity Welding (Babcock RAEng Senior Research Fellowship). Babcock International Group PLC & Royal Academy of Engineering RAE, awarded 20-Jun-22

Award made to Cameron Johnstone in Mechanical and Aerospace Engineering. Project title: Renewable Energy Microgrid Integration for Remote Off-grid Cabins in Nunavut (UK - Canada). NERC (Natural Environment Research Council), awarded on 16-Aug-22

Award made to Dr Douglas Speirs in Mathematics and Statistics. Project title: Ecosystem Change Offshore Wind Net Gain and Seabirds (ECOWINGS). NERC (Natural Environment Research Council), awarded on 25-Jul-22

Award made to Professor Bernard Harris in Social Policy. Project title: Border Crossings: Charity and voluntarism in Britain's mixed economy of health care since 1948. Wellcome Trust, awarded on 22-Jun-22

Award made to Dr Marisa Smith in Hunter Centre for Entrepreneurship. Project title: KTP 13315 - Alba Facilities Services Limited. The project will embed expertise in business process management and embed cultural change throughout the organisation. Innovate UK & Alba Facilities Services Ltd, awarded on 09-Aug-22

### **12671. e-FIRST – update**

The Deputy Associate Principal (Online Learning and Teaching) in the absence of the Deputy Associate Principal (Learning and Teaching) introduced a presentation to Senate on transition support, and campus readiness in preparation for students returning to campus in AY 2022-23. It was noted that the We Are Strathclyde transition support module for all UG students has been updated and that new Academic Writing support is being launched. In addition, a Teaching Preparation Checklist for Module and Programme level is now available which has so far received very positive feedback. Each of the Vice Deans Academic was then asked to provide Senate with a brief overview on their Faculties' preparations for being on campus in AY 2022-23, and specifically departments'/ schools' preparations.

Senate welcomed the e-FIRST update and the Principal thanked Faculty and Professional Services staff for ensuring the continued support of the student experience.

### **12672. NSS 2021-22 Results**

The Vice Principal in the absence of the Deputy Associate Principal (Learning and Teaching) presented Senate with a summary of the National Student Survey (NSS 2022) results. The University's Overall Satisfaction Score for NSS 2022 is 81.84%, and so retains its Upper Quartile/UK position, for the 4th consecutive year. This is set against a drop in performance across the Scottish sector compared to the English sector, most likely linked to the significant divergence of student experience due to differing

government guidance for on campus teaching. Strathclyde is ranked 5th in Scotland and 22nd in the UK for Overall Satisfaction.

Following this presentation, the Executive Deans were asked to provide an overview of their Faculties' performance, as follows:

Strathclyde Business School – Of the eleven subjects within SBS included in the NSS, six subjects were in the upper quartile for overall satisfaction. It was also noted that ten of the eleven subjects did well in terms of representing students' academic interests. The Faculty will continue to look at areas which did not perform so well and contingency plans will be put in place. In relation to the Student Voice, Senate was informed that the Vice Dean Academic and Associate Deans regularly meet with student representatives, and with regards to assessment and feedback, enhancements are being made. A full Faculty review will be undertaken annually.

HaSS – nine out of fifteen subjects included within the NSS scored within the upper quartile for overall satisfaction, noting in particular that Journalism, Media and Communications was top in the UK. In addition, twelve out of fifteen subjects were placed in the upper/ upper middle quartile for teaching on my course. It was noted that Education, Social Work and Speech and Language programmes faced challenges due to the impact of Covid-19 on professional placements and the temporary restructure of the Social Work degree for the cohort of students in the final year of the programme, which has impacted the overall student experience. It is hoped that the return to campus this academic year will see satisfaction levels increase in relation to 'student community'.

Science – The Faculty undertook their annual reflection event on 31<sup>st</sup> August and it was noted that the NSS is a standing agenda item on the Faculty Academic Committee agenda. Senate was informed that the Faculty asked a student intern to work on a series of posters as a tool to engage departments in assessment and feedback, which has worked well.

Engineering – there were areas of excellence across the Faculty, particularly in relation to assessment and feedback and the student voice. It was noted that some departments did not perform so well and this was mainly attributed to the large cohort size. DMEM and Architecture in particular require time for design work and this was disrupted due to the Covid-19 pandemic. The Heads of Department will be submitting action plans and these will be peer reviewed at Faculty Academic Committee.

The Principal noted that the University had performed well during such a challenging period and that the focus would now be on returning to campus. The Principal thanked the Executive Deans, Faculty colleagues and Education Enhancement for their work in this area.

### **12673. Student Voice**

The Strath Union President reported to Senate that a series of events is planned for Welcome Week. However much of Strath Union's activities at the moment are focused on supporting students and mitigating the accommodation crisis, noting that a number of students are facing homelessness. Similarly, the cost of living crisis is an additional worry for students. It was noted that the University and Strath Union are currently working together on: mitigating the cost of living crisis, colleagues across the institution were praised for the constructive and proactive way they have been engaging in helping to mitigate this crises for students; promoting a safe culture; and, a connected community ensuring all students feel equally welcome and supported at Strathclyde.

#### **12674. Recruitment and Financial Update**

The Vice Principal provided Senate with an overview of student recruitment activity. The Principal informed Senate that PGR student experience would be an area of focus at a future meeting. The University's Chief Financial Officer presented Senate with a Quarter 3 Forecast overview. A full set of financial results will be reported to the November meeting of Senate.

All presentations made at Senate are available [here](#).

#### **Items for information**

##### **12675. Senate Appointment and Membership of Senate Committees (Paper S22-23-04)**

Senate **noted** the names of those elected to Senate for 2022-23 as well as membership of Senate Committees. The number of vacancies on Senate Discipline Committee, Senate Appeals Committee and the Criminal Convictions Panel were of particular note. It was agreed that the Senate Manager would extract the vacancies from Paper S22-23-04 and circulate these to Senate members to encourage submission of nomination forms.

**ACTION:** Senate Manager to circulate the vacancies on committees of Senate to Senate members, requesting the submission of nomination forms.

##### **12676. Annual Statement on Institutional Quality to the Scottish Funding Council 2021-22 (Paper S22-23-05)**

Senate **recommended** to Court that the Statement be endorsed ahead of submission to the SFC deadline of 30th September 2022 with a Statement of Assurance signed by the Convener of Court, following Court endorsement at its meeting on 5<sup>th</sup> October.

##### **12677. Senate Annual Report 2021-22 (Paper S22-23-06)**

Senate **noted** this report.

#### **Committee and Faculty Reports to Senate**

##### **12678. Executive Team Report (Paper S22-23-07)**

Senate **noted** the report.

##### **12679. Court Report (Paper S22-23-08)**

Senate **noted** the report.

##### **12680. Education Strategy Committee Annual Report (Paper S22-23-09)**

Senate **noted** the report.

##### **12681. Quality Assurance Committee Report (Paper S22-23-10)**

Senate

- **noted** the report;
- **approved** the following moratorium extension requests:
  - a 2-year extension to an existing moratorium for a thesis.
  - a 1-year extension to an existing moratorium for a thesis.

### **12682. Strathclyde Online Learning Report (Paper S22-23-11)**

Senate **noted** the report.

### **12683. Research and Knowledge Exchange Committee Report (Paper S22-23-12)**

Senate **noted** the report.

### **12684. Strathclyde Business School Report (Paper S22-23-13)**

Senate

- **noted** the report;
- **approved** the introduction of the following programme:
  - Masters in Entrepreneurial Management and Leadership – January intake
- **noted** the following new programmes:
  - MSc in Investment and Finance (January intake)
  - MSc in Digital Marketing Management (January intake)
- **noted** the detailed modes of delivery for the MBA 2022-23

### RESERVED BUSINESS

- **approved** the waiver of Regulation 13 to allow the Department of Work, Employment & Organisation (WEO) to apply more than the permitted Recognition of Prior Learning (RPL) credits for an application to the MSc in Work and Organisational Psychology.

### **12685. Faculty of Humanities and Social Sciences Report (Paper S22-23-14)**

Senate

- **noted** the report;
- **approved** the amendments to existing the following programmes:
  - LLB Law Programmes (including LLB Hons Law, LLB (Graduate Entrant), LLB Hons Clinical, LLB Hons Clinical (Graduate Entrant), LLB Law with a Modern Language)
  - MEd Programmes – change to delivery of modules in the part-time MEd programmes
- **approved** the collaborative agreements with:
  - Articulation and Study Abroad Agreement with China University of Political Science and Law - Renewal
  - Articulation and Study Abroad Agreement with Nanjing Xiaozhuang University – Renewal
  - Addendum to Wellcome Trust Agreements with Shanghai Academy of Social Sciences and Shanghai University
  - Validation Agreement with Association for Fostering, Kinship and Adoption Scotland - Postgraduate Certificate in Securing Children’s Futures - Renewal
  - Validation Agreement with Family Therapy Training Network – Postgraduate Certificate, Postgraduate Diploma and MSc in Family Therapy and Systemic Practice
- **noted** the introduction of the following new programmes:
  - MSc International Relations (January intake)
  - MSc Public Policy (January intake)
- **noted** the amendment to the following programmes:
  - BA Childhood Practice
  - Postgraduate Certificate in Mental Health Social Work
  - MSc in Advanced Residential Childcare
  - Modules in Humanities and Social Sciences

### **12686. Faculty of Engineering Report (Paper S22-23-15)**

Senate

- **noted** the report;
- **approved** the introduction of the following new programmes:
  - MSc, PGDip and PGCert in Renewable Energy and Decarbonisation Technologies
  - MSc/PGDip/PGCert Machine Learning and Deep Learning (January intake)
  - PGDip, PGCert: Degree Apprenticeship Postgraduate Engineer in Engineering Management
- **noted** the introduction of the following new programmes:
  - MSc/PGDip/PGCert in Sustainable Engineering: Chemical Processing (January intake)
  - MSc/PGDip/PGCert in Sustainability and Environmental Studies (January intake)

### **12687. Faculty of Science Report (Paper S22-23-16)**

Senate

- **noted** the report;
- **noted** the introduction of the following January intake programmes:
  - MSc Applied Statistics
  - MSc Applied Statistics in Finance
  - MSc Applied Statistics with Data Science
  - MSc Applied Statistics in Health Sciences
  - MSc Medical Statistics
  - MRes Physics
- **noted** the following:
  - exception to the standard credit structure for four existing programmes
  - the appointment of the Associate Dean (International Research)

### **Revised Policy**

#### **12688. PGR Leave Support Policy Amendments (Paper S22-23-17)**

On the recommendation of Education Strategy Committee and Senate Business Committee, Senate **approved** the amendments to this existing Policy with immediate effect.

#### **Any other business: for information**

#### **12689. Guidance on programme approval process (Paper S22-23-18)**

Senate **noted** this guidance.

#### **12690. Guidance on Maintaining Academic Integrity (Paper S22-23-19)**

Senate **noted** this guidance following out of cycle approval by Education Strategy Committee in July 2022.

### **RESERVED BUSINESS**

#### **12691. Senate Discipline Report (Paper S22-23-20)**

Senate **noted** this report.